

**R-RANCH AT THE LAKE NAPA**  
**Ranch Owners Association**  
**Quarterly Board Meeting Agenda**  
**BOARD OF DIRECTORS**

Joe Meyer, Sue Riley, Ed Russell, Anthony Moscarelli, Mike Goodman

Meeting Date: Saturday, April 17, 2021 @ 12 noon via Zoom conference call

10:00 am – Committee Meetings held via Zoom conference

12 Noon – Quarterly Meeting Called to Order

1. Roll Call/Directors Present Joe Meyer
2. Pledge of Allegiance Sue Riley
3. Approval of Minutes – Quarterly Board Meeting on January 16, 2021,
4. Reports:
  - (a) Ranch Operations Brad Miracle
  - (b) Office Operations April Miracle
  - (c) Stables Khloe Meitz
  - (d) Presidents Report Joe Meyer
  - (e) Treasurers Report Ed Russell
5. Committee Reports:
  - (a) Equine Gregg Holtmeier
  - (b) Horseman’s Association Nancy Pon
  - (c) Campground Colleen Silva
  - (d) Cabin None Scheduled
  - (e) Reserve None Scheduled
  - (f) Boat None Scheduled
6. Old Business:
  - (a) Update on Cabin Replacement - Joe Meyer
  - (b) Update on Snack Bar Bids and Options - Joe Meyer
  - (c) Update on Use Permit Status Determination - Joe Meyer
  - (d) New Update on COVID Restrictions - Joe Meyer
7. New Business
  - (a) Environmental Violations - Joe Meyer

**Owner comments/questions on New Business items to be sent to the R-Ranch office no later**

**R-Ranch at the Lake**  
**Balance Sheet**  
 As of March 31, 2021

	Mar 31, 21
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
Bad Debt Expense	175.00
Chase Bank 0930 Maintenance	197.00
Chase Bank 2555 (Stables)	1,047.80
Chase Bank 2638(office) not use	3,000.00
Chase Bank 8069 (Reserves)	1,192,172.08
Chase Bank 9716 (Petty Cash)	6,978.07
Chase Bank Checking 2639	642,149.99
doubtful accounts	39,005.00
Fuel Resale	
Propane CGS	-614.86
<b>Total Fuel Resale</b>	-614.86
Interest on Assesments 21	-86,446.95
Petty Cash	1,500.00
Petty Cash - Bingo Box	95.00
Petty Cash - Lodge	200.00
Petty Cash - Office	1,179.48
Sales Tax	-120.74
Stripe Account	768.77
<b>Total Checking/Savings</b>	1,801,285.64
<b>Accounts Receivable</b>	
Accounts Receivable	2,987,445.54
Less Doubtful Accounts	-1,306,766.68
<b>Total Accounts Receivable</b>	1,680,678.86
<b>Other Current Assets</b>	
*Undeposited Funds	23,990.83
AR Required, Not Collectable	-781,200.00
Due From Replacement Fund	267,600.00
Prepaid Expenses	93,882.00
<b>Total Other Current Assets</b>	-395,727.17
<b>Total Current Assets</b>	3,086,237.33
<b>Fixed Assets</b>	
A/D Grounds Furniture & Fixture	-279,900.00
A/D Grounds Vehicles	5,700.00
A/D Mobile Homes	1,100.00
Building Improvements	100,039.39
Grounds Furniture and Equipment	394,404.07
Grounds Machinery & Equipment	6,229.78
Grounds Vehicles	14,425.79
Stables Horses	-1,000.00
Work in Progress Fire	186,071.78
Work in Progress Snack Shack	227,117.81
<b>Total Fixed Assets</b>	654,188.62
<b>Other Assets</b>	
ROA Shares	152,483.00
<b>Total Other Assets</b>	152,483.00
<b>TOTAL ASSETS</b>	<b>3,892,908.95</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Accounts Payable	

**R-Ranch at the Lake**  
**Profit & Loss Budget vs. Actual**  
January through December 2021

Ordinary Income/Expense	Jan - Dec 21	Budget	\$ Over Budget
<b>Income</b>			
<b>Assessment Income</b>			
Prior assessment years	37,906.07		
Late Fees	17,127.99	40,000.00	-22,872.01
Payment Plan Income	5,949.50	12,000.00	-6,050.50
Assessment Income - Other	1,095,937.44	1,620,000.00	-524,062.56
<b>Total Assessment Income</b>	<b>1,157,413.50</b>	<b>1,672,000.00</b>	<b>-514,586.50</b>
Activities Income - Other	-70.00		
<b>Total Activities Income</b>	<b>-70.00</b>		
Cabin Storage Locker	125.00		
Citations & Fines	1,335.00		
Guest Passes	-15.00		
Honey Wagon	2,349.91	4,000.00	-1,650.09
Nellie's Country Store			
Groceries	257.18		
Site to Site	31,200.00		
<b>Total Operational Income</b>	<b>35,182.09</b>	<b>4,000.00</b>	<b>31,182.09</b>
<b>Operational Income (Admin)</b>			
Transfer Fees	17,550.00	36,000.00	-18,450.00
<b>Total Operational Income (Admin)</b>	<b>15,883.64</b>	<b>36,000.00</b>	<b>-20,116.36</b>
<b>Total Re-Sale (Pass Through)</b>	<b>1.00</b>		
Service Fee	602.32		
<b>Stables Income</b>			
Boarding Fees	9,445.80	37,800.00	-28,354.20
Riding Passes	325.00		
<b>Total Stables Income</b>	<b>9,534.54</b>	<b>37,800.00</b>	<b>-28,265.46</b>
<b>Total Income</b>	<b>1,218,617.09</b>	<b>1,749,800.00</b>	<b>-531,182.91</b>
<b>Gross Profit</b>	<b>1,218,617.09</b>	<b>1,749,800.00</b>	<b>-531,182.91</b>
<b>Expense</b>			
BMI Hospitality music license	1,035.00		
Activities - Other	29.97		
<b>Total Activities</b>	<b>1,064.97</b>		
Advertising & Promo (Marketing)	1,179.00	2,500.00	-1,321.00
Bad debt expense P&L	2,778.92		
<b>Bank Service Charges</b>			
Bank Account Service Charges	13.56		
Merchant Account Fees	5,397.31		
<b>Total Bank Service Charges</b>	<b>5,410.87</b>		
Collection Costs	-201.69	0.00	-201.69
Deed Recording Fees	605.40	3,512.00	-2,906.60
Employee Education and Training	990.33	1,000.00	-9.67
Employee Recruitment	1,138.59	2,700.00	-1,561.41
Employee Team Building	627.38	2,000.00	-1,372.62

**R-Ranch at the Lake**  
**Profit & Loss Budget vs. Actual**  
January through December 2021

	<u>Jan - Dec 21</u>	<u>Budget</u>	<u>\$ Over Budget</u>
Horse Disposal	0.00	0.00	0.00
Tack and Supplies	1,226.85	4,200.00	-2,973.15
Veterinary	4,502.90	11,000.00	-6,497.10
<b>Total Stables</b>	<u>33,738.67</u>	<u>131,200.00</u>	<u>-97,461.33</u>
<b>Store Markdowns</b>			
<b>Taxes</b>			
Franchise Tax Board	0.00	0.00	0.00
Property Taxes	57,808.01	115,616.02	-57,808.01
Sales and Use Tax	-0.40	0.00	-0.40
<b>Total Taxes</b>	<u>57,807.61</u>	<u>115,616.02</u>	<u>-57,808.41</u>
Uniforms	0.00	500.00	-500.00
<b>Utilities</b>			
Cable TV	528.20	1,800.00	-1,271.80
Diesel for Use by R-Ranch	0.00	5,000.00	-5,000.00
Electricity	16,627.75	112,000.00	-95,372.25
Garbage	14,786.30	42,000.00	-27,213.70
Gas for Use by R-Ranch	2,015.60	5,000.00	-2,984.40
Propane for Employee Housing	3,344.42	4,500.00	-1,155.58
Propane for Use by R-Ranch	1,025.85	15,600.00	-14,574.15
Telephone	4,154.89	10,000.00	-5,845.11
Webhosting	18.00	200.00	-182.00
Wireless Internet	8,391.75	13,000.00	-4,608.25
<b>Total Utilities</b>	<u>50,892.76</u>	<u>209,100.00</u>	<u>-158,207.24</u>
<b>Total Expense</b>	<u>546,289.66</u>	<u>1,749,800.00</u>	<u>-1,203,510.34</u>
<b>Net Ordinary Income</b>	672,327.43	0.00	672,327.43
<b>Other Income/Expense</b>			
<b>Other Income</b>			
Easement Income	20,000.00		
<b>Capital Improvements</b>			
Cabins	367.50		
Capital Improvements - Other	9,748.53		
<b>Total Capital Improvements</b>	<u>10,116.03</u>		
Cash Over/Short	-5.55		
Prior Period Adjustment Expense	-152,770.07		
<b>Reserve Account</b>			
Maintenance (Reserve)	10,922.30		
Repairs (Reserve)	50,500.00		
<b>Total Reserve Account</b>	<u>61,422.30</u>		
<b>Total Other Expense</b>	<u>-71,997.31</u>		
<b>Net Other Income</b>	92,052.84		
<b>Net Income</b>	<u><u>764,380.27</u></u>	<u><u>0.00</u></u>	<u><u>764,380.27</u></u>

**R-Ranch at the Lake**  
**Profit & Loss Budget vs. Actual**  
January through December 2021

	<u>% of Budget</u>
<b>Equipment Expense</b>	
<b>Total Equipment Expense</b>	65.52%
<b>Fuel-gas station</b>	15.91%
<b>Fuel-ranch tank</b>	
<b>Housekeeping Supplies</b>	41.35%
<b>Insurance Expense</b>	
<b>Total Insurance Expense</b>	29.93%
<b>Licenses, Fees and Permits</b>	46.91%
<b>Miscellaneous Expense</b>	
<b>Office Supplies</b>	14.45%
<b>Payroll Expenses</b>	
<b>401k admin fees</b>	
<b>401k matching</b>	24.24%
<b>Total Payroll 401k Costs</b>	<u>25.83%</u>
<b>Payroll Processing Fees</b>	
<b>Taxes</b>	26.81%
<b>Wages</b>	19.5%
<b>Total Payroll Expenses</b>	<u>20.46%</u>
<b>Postage and Delivery</b>	
<b>Printing and Reproduction</b>	0.0%
<b>Professional Fees</b>	
<b>Accountant</b>	109.09%
<b>Bookkeeping</b>	46.35%
<b>Legal Fees</b>	
<b>Collections</b>	
<b>Permits and Review</b>	
<b>Legal Fees - Other</b>	83.67%
<b>Total Legal Fees</b>	<u>192.01%</u>
<b>Water Maintenance Fees</b>	20.53%
<b>Professional Fees - Other</b>	
<b>Total Professional Fees</b>	<u>131.74%</u>
<b>Propane Grounds</b>	0.0%
<b>Reimbursements</b>	
<b>Employee &amp; Mileage Reimburse</b>	74.4%
<b>Reimbursements - Other</b>	
<b>Total Reimbursements</b>	<u>99.4%</u>
<b>Repairs &amp; Maintenance</b>	
<b>Total Repairs &amp; Maintenance</b>	41.35%
<b>Software Subscription</b>	69.82%
<b>Stables</b>	
<b>Equine Health</b>	100.0%
<b>Farrier Fees</b>	34.93%
<b>Feed</b>	21.55%
<b>Horse Acquisitions</b>	0.0%

**Quarterly Board Meeting April 17, 2021.**

**Current total of all funds: 1,874,327.97**

Operating accounts: 647,055.86

**Reserve account balance is: 1,227,272.08**

Earmarked Reserve:

GGG 27,670.50

Cabin 33,655.22

Boat 19,762.12

Site to site. 31,211.40

Insurance deductible

250,000.00

Insurance receipt balances

Snack Shack 42,996.16 (total receipts to date, 281,015.49) (paid out to date, 238,019.33) open

Atlas fire 274,363.71 ( total receipts to date, 460,435.49) (paid out to date, 186,071.78) closed

**2020 reserve assessment**

783 shares paid to date [ 234,900.00 ] (300,000.00)

Expenses paid against this assessment to date. 132,112.83

Balance in reserve 102,787.17

open reserve balance 444,825.80

9:18 AM

04/17/21

Cash Basis

### R-Ranch at the Lake Transaction Detail By Account

December 1, 2017 through April 17, 2021

Type	Date	Num	Name	Memo	Class	Clr	Split	Original Amount	Paid Amount	Balance	
<b>Insurance Proceeds -Atlas Peak</b>											
Deposit	12/01/2017	11123...	Philadephia Insura...	Deposit			Chase Bank 8...	7,500.00	7,500.00	7,500.00	
Deposit	12/01/2017	11123...	Philadephia Insura...	Deposit			Chase Bank 8...	55,000.00	55,000.00	62,500.00	
Deposit	12/01/2017	11123...	Philadephia Insura...	Deposit			Chase Bank 8...	168,300.00	168,300.00	230,800.00	
Deposit	04/15/2019		Philadephia Insura...				Chase Bank ...	72,135.49	72,135.49	302,935.49	
Deposit	12/22/2020	30005...	Philadephia Insura...	Ins claim for ...			Chase Bank ...	157,500.00	157,500.00	460,435.49	
Total Insurance Proceeds -Atlas Peak											
									460,435.49	460,435.49	
<b>TOTAL</b>									<b>460,435.49</b>	<b>460,435.49</b>	

R-Ranch at the Lake  
Transactions by Account  
All Transactions

Type	Date	Num	Name	Memo	Class	Cir	Split	Original Amount	Paid Amount	Balance
Work in Progress Fire										
Check	01/29/2018	Wire	Backyard Unlimited				Chase Bank ...	10,768.00	10,768.00	10,768.00
Deposit	02/05/2018			Cash - Recv...			Chase Bank ...	-392.81	-392.81	10,375.19
Deposit	03/29/2018			Deposit			Chase Bank 6...	-100,293.87	-100,293.87	-89,918.68
Bill	03/30/2018	Invoice...	Backyard Unlimited	Cabin Seco...			Accounts Pay...	10,300.00	10,300.00	-79,618.68
Bill	05/08/2018	deposit	Clayton Homes	deposit for cl...			Accounts Pay...	1,000.00	1,000.00	-78,618.68
Bill	05/11/2018	31305...	Allied Propane	Fitting Repairs			Accounts Pay...	327.79	327.79	-78,290.89
Bill	06/11/2018		Trew Tree Experts	progress pay...			Accounts Pay...	15,500.00	15,500.00	-62,790.89
Bill	07/02/2018		Trew Tree Experts	trees			Accounts Pay...	16,300.00	16,300.00	-46,490.89
Bill	07/06/2018	1339	Duncan Constructi...	for electric w...			Accounts Pay...	1,550.00	1,550.00	-44,940.89
Check	07/06/2018	128833	Duncan Constructi...	permit for m...			Chase Bank ...	64.99	64.99	-44,875.90
Bill	07/08/2018	1340	Napa County Plan...	employee ho...			Accounts Pay...	3,200.00	3,200.00	-41,675.90
Bill	07/08/2018	1341	Duncan Constructi...				Accounts Pay...	1,775.00	1,775.00	-39,900.90
Check	07/08/2018			storage lock...			Chase Bank 9...	106.59	106.59	-39,794.31
Check	07/13/2018	60706...	Amazon	electrical/fire			Chase Bank 9...	768.00	768.00	-38,966.47
Credit Card Char...	07/18/2018	03650...	Home Depot	balance rem...			Home Depot ...	56.84	56.84	-37,469.47
Bill	07/21/2018	018938	Duncan Constructi...	project comp...			Accounts Pay...	1,500.00	1,500.00	-35,419.47
Bill	07/23/2018	023016	Duncan Constructi...	storage lock...			Accounts Pay...	2,050.00	2,050.00	-34,992.55
Credit Card Char...	07/26/2018	36602...	Home Depot	storage lock...			Home Depot ...	426.92	426.92	-34,892.55
Credit Card Char...	07/27/2018	027855	Home Depot	fire teen cent...			Chase Bank 9...	109.89	109.89	-34,882.66
Check	07/28/2018	023618	Lowes	teen center s...			Home Depot ...	394.95	394.95	-34,487.71
Bill	07/31/2018	1346	Duncan Constructi...	VOICE 1346			Chase Bank 0...	108.58	108.58	-34,379.13
Bill	08/02/2018	2831	KC Engineering	Geotech sur...			Accounts Pay...	2,890.00	2,890.00	-31,489.13
Credit Card Char...	08/06/2018		Home Depot	CABIN STO...			Home Depot ...	2,409.63	2,409.63	-24,579.50
Check	08/10/2018		Central Valley Buil...	hinges for re...			Chase Bank 0...	112.90	112.90	-24,466.60
Check	08/11/2018		Amazon	permit for m...			Chase Bank 9...	218.85	218.85	-24,247.75
Bill	08/27/2018		Napa County Plan...	water tank d...			Accounts Pay...	991.20	991.20	-23,256.55
Bill	09/26/2018		Pioneer Water Tanks	down payme...			Accounts Pay...	2,900.00	2,900.00	-20,356.55
Bill	10/01/2018		Placer Title Compa...	Fencing at st...			Accounts Pay...	60,000.00	60,000.00	39,643.45
Check	12/01/2018		Home Depot	To adjust be...			Chase Bank 2...	126.81	126.81	39,770.26
Bill	12/18/2018	5641	Napa County Plan...	FOR WATE...			Accounts Pay...	3,549.30	3,549.30	43,319.56
General Journal	12/31/2018	CPAJ...	Napa County Plan...	water tank p...			Bad Debt Exp...	100,686.00	100,686.00	144,005.56
Bill	02/01/2019		April Miracle-Feimb	managers ho...			Accounts Pay...	868.00	868.00	144,873.56
Bill	03/16/2019		George Construction	foundation fo...			Accounts Pay...	6,194.01	6,194.01	151,067.57
Bill	03/29/2019	4146	KC Engineering				Accounts Pay...	33,623.96	33,623.96	184,691.53
Bill	07/31/2019	4339	KC Engineering				Accounts Pay...	1,180.25	1,180.25	185,871.78
Bill	08/30/2019	4178	KC Engineering				Accounts Pay...	180.00	180.00	186,051.78
Bill	09/03/2019	4339	KC Engineering				Accounts Pay...	200.00	200.00	186,251.78
General Journal	11/30/2019	2019 ...		foundation pl...	Operatio...	X	Accounts Pay...	0.00	0.00	186,251.78
				9/3 ck 6039 ...			Clearing/JE O...	-180.00	-180.00	186,071.78
Total Work in Progress Fire								186,071.78		186,071.78
TOTAL								186,071.78		186,071.78



R-Ranch at the Lake  
Transactions by Account  
All Transactions

Type	Date	Num	Name	Memo	Class	Cir	Split	Original Amount	Paid Amount	Balance
Chase Bank 1195 SNACK SHACK FIR										
Transfer	12/09/2016			Funds Transfer		X	Chase Bank 70...	180,000.00	180,000.00	180,000.00
Transfer	01/09/2017			Funds Transfer		X	Chase Bank 70...	70,152.52	70,152.52	250,152.52
Transfer	07/17/2017			Funds Transfer		X	Chase Bank 70...	30,562.90	30,562.90	280,715.42
Deposit	09/30/2017			Interest		X	Interest Income	161.92	161.92	280,877.34
Deposit	10/31/2017			Interest		X	Interest Income	19.69	19.69	280,997.03
Deposit	11/30/2017			Interest		X	Interest Income	18.46	18.46	281,015.49
Deposit	12/31/2017			Interest		X	Interest Income	17.85	17.85	281,033.34
Deposit	01/31/2018			Interest		X	Interest Income	20.31	20.31	281,053.65
Deposit	02/28/2018			Interest		X	Interest Income	13.52	13.52	281,067.17
Deposit	03/31/2018			Interest		X	Interest Income	18.47	18.47	281,085.64
Deposit	04/30/2018			Interest		X	Interest Income	10.12	10.12	281,095.76
Deposit	05/31/2018			Interest		X	Interest Income	33.34	33.34	281,129.10
Deposit	06/30/2018			Interest		X	Interest Income	17.85	17.85	281,146.95
Deposit	07/31/2018			Interest		X	Interest Income	19.70	19.70	281,166.65
Deposit	08/31/2018			Interest		X	Interest Income	19.09	19.09	281,185.74
Deposit	09/30/2018			Interest		X	Interest Income	17.24	17.24	281,202.98
Transfer	10/22/2018			Funds Transfer		X	Chase Band 67...	-2,978.65	-2,978.65	278,224.33
Deposit	10/31/2018			Interest		X	Interest Income	20.26	20.26	278,244.59
Transfer	11/13/2018			Funds Transfer		X	Chase Band 67...	2,978.65	2,978.65	281,223.24
Transfer	11/13/2018			Funds Transfer		X	Chase Band 67...	3,800.00	3,800.00	285,023.24
Transfer	11/13/2018			Funds Transfer		X	Chase Band 67...	-3,800.00	-3,800.00	281,223.24
Transfer	11/13/2018			Funds Transfer		X	Chase Band 67...	-3,800.00	-3,800.00	277,423.24
Deposit	11/30/2018			Interest		X	Chase Bank C...	-26,633.38	-26,633.38	250,789.86
Deposit	12/31/2018			Interest		X	Interest Income	17.20	17.20	250,807.06
Deposit	01/31/2019			Interest		X	Interest Income	17.03	17.03	250,824.09
Deposit	02/28/2019			Interest		X	Interest Income	15.38	15.38	250,841.12
Deposit	03/31/2019			Interest		X	Interest Income	15.38	15.38	250,856.50
Deposit	04/30/2019			Interest		X	Interest Income	17.58	17.58	250,872.43
Deposit	05/31/2019			Interest		X	Interest Income	17.38	17.38	250,890.01
Deposit	06/30/2019			Interest		X	Interest Income	17.03	17.03	250,907.04
Deposit	07/31/2019			Interest		X	Interest Income	15.39	15.39	250,922.43
Deposit	08/31/2019			Interest		X	Interest Income	18.13	18.13	250,940.56
Deposit	09/30/2019			Interest		X	Interest Income	16.49	16.49	250,957.05
Deposit	10/31/2019			Interest		X	Interest Income	17.04	17.04	250,974.09
Deposit	11/30/2019			Interest		X	Interest Income	17.04	17.04	250,991.13
Deposit	12/31/2019			Interest		X	Interest Income	15.94	15.94	251,007.07
Deposit	01/31/2020			Interest		X	Interest Income	17.59	17.59	251,024.66
Deposit	02/29/2020			Interest		X	Interest Income	17.04	17.04	251,041.70
Deposit	03/31/2020			Interest		X	Interest Income	15.39	15.39	251,057.09
Deposit	04/30/2020			Interest		X	Interest Income	13.45	13.45	251,070.54
Deposit	05/29/2020			Interest		X	Interest Income	8.21	8.21	251,078.75
Deposit	06/29/2020			Interest		X	Interest Income	7.94	7.94	251,086.69
Deposit	07/29/2020			Interest		X	Interest Income	8.07	8.07	251,094.76
Deposit	08/29/2020			Interest		X	Interest Income	4.20	4.20	251,098.96
Deposit	09/29/2020			Interest		X	Interest Income	4.20	4.20	251,103.16
Transfer	10/07/2020			Funds Transfer...		X	Chase Bank C...	-77,185.36	-77,185.36	251,107.23
Deposit	10/29/2020			Interest		X	Interest Income	3.07	3.07	173,921.87
Deposit	11/29/2020			Interest		X	Interest Income	2.91	2.91	173,924.94
Deposit	12/29/2020			Interest		X	Interest Income	2.91	2.91	173,927.85
Transfer	01/11/2021			Funds Transfer		X	Chase Bank 80...	-173,930.76	-173,930.76	173,930.76
Deposit	01/29/2021			Interest		X	Interest Income	0.94	0.94	173,931.70
Transfer	02/26/2021			Close to reser...		X	Chase Bank 80...	-0.94	-0.94	173,930.76
Total Chase Bank 1195 SNACK SHACK FIR										0.00
TOTAL										0.00

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04/17/21

Cash Basis

**R-Ranch at the Lake**  
**Transaction Detail By Account**  
 December 1, 2017 through April 17, 2021

Type	Date	Num	Name	Memo	Class	Clr	Split	Original Amount	Paid Amount
<b>Insurance-Snack Shack</b>									
Check	02/15/2019	012819	Tractor Supply				Chase Bank 09...	262.83	262.83
Bill	05/08/2019	00711...	Tri-City Fence	Fencing			Accounts Paya...	300.00	300.00
Check	07/02/2019	5947	napa count planning...	renewal of fen...			Chase Bank C...	10,338.69	10,338.69
Total Insurance-Snack Shack									10,901.52
<b>TOTAL</b>									<b>10,901.52</b>

R-Ranch at the Lake  
Transactions by Account  
All Transactions

Type	Date	Num	Name	Memo	Class	Cir	Split	Original Amount	Paid Amount	Balance
<b>Work In Progress Snack Shack</b>										
General Journal	12/31/2016	CPA 14	Wayne Holland & As...	To capitalize c...			Insurance Proc...	30,662.40	30,662.40	30,662.40
Bill	05/04/2018	0069230	Tr-City Fence	architect desig...			Accounts Paya...	5,394.76	5,394.76	36,057.16
Bill	05/16/2018	June 3...	Wayne Holland & As...	Extension of T...			Accounts Paya...	300.00	300.00	36,357.16
Bill	06/12/2018		PACIFIC COAST CU...	meeting with c...			Accounts Paya...	2,077.74	2,077.74	38,434.90
Bill	06/26/2018		Burney Trucking	SLAB SAW C...			Accounts Paya...	880.00	880.00	39,314.90
Bill	07/16/2018		dan's creative enterp...	hauling off con...			Accounts Paya...	700.00	700.00	40,014.90
Bill	07/16/2018		Wayne Holland & As...	consulting and...			Accounts Paya...	4,500.00	4,500.00	44,514.90
Bill	08/05/2018		Wayne Holland & As...	this was for m...			Accounts Paya...	1,000.00	1,000.00	45,514.90
Bill	09/05/2018		humann company/inc				Accounts Paya...	3,741.15	3,741.15	49,256.05
Bill	10/18/2018		humann company/inc				Accounts Paya...	2,978.65	2,978.65	52,234.70
Bill	10/27/2018		Wayne Holland & As...				Accounts Paya...	3,800.00	3,800.00	56,034.70
Bill	11/01/2018	91301...	Wayne Holland & As...				Accounts Paya...	2,221.96	2,221.96	58,256.66
Bill	11/06/2018		Tr-City Fence	fire? finish fen...			Accounts Paya...	2,839.12	2,839.12	61,095.78
Bill	11/07/2018		Tr-City Fence	fence rental re...			Accounts Paya...	7,837.00	7,837.00	68,932.78
Bill	11/13/2018		Wayne Holland & As...	Snack Shack ...			Accounts Paya...	300.00	300.00	69,232.78
Bill	12/05/2018	11512...	Wayne Holland & As...				Accounts Paya...	12,377.73	12,377.73	81,610.51
Bill	01/17/2019	11221...	Wayne Holland & As...				Accounts Paya...	16,147.25	16,147.25	97,757.76
Bill	04/30/2019	34471...	Wayne Holland & As...				Accounts Paya...	13,881.33	13,881.33	111,639.09
Bill	05/16/2019	425519f	Wayne Holland & As...				Accounts Paya...	4,948.23	4,948.23	116,587.32
Bill	05/29/2019	21621	humann company/inc				Accounts Paya...	2,000.00	2,000.00	118,587.32
Bill	06/28/2019	21621	humann company/inc				Accounts Paya...	5,407.50	5,407.50	123,994.82
Bill	07/11/2019		Wayne Holland & As...	VOID:		X	Accounts Paya...	0.00	0.00	123,994.82
General Journal	12/31/2019	AJE 2...	Wayne Holland & As...	To bring closin...			Clearing/LE Only	12,183.13	12,183.13	136,177.95
Bill	04/15/2020	51205...	napa count planning ...	permit for sna...			Accounts Paya...	34,912.32	34,912.32	171,090.27
Bill	07/31/2020	415120e	Wayne Holland & As...				Accounts Paya...	24,383.00	24,383.00	195,473.27
Bill	09/22/2020	543120d	Wayne Holland & As...				Accounts Paya...	1,124.86	1,124.86	196,598.13
Bill	09/22/2020		Wayne Holland & As...				Accounts Paya...	4,034.81	4,034.81	200,632.94
Bill	09/22/2020	763120a	Wayne Holland & As...				Accounts Paya...	2,942.97	2,942.97	203,575.91
Bill	09/22/2020		Wayne Holland & As...				Accounts Paya...	1,236.27	1,236.27	204,812.18
Bill	09/22/2020	617520e	Wayne Holland & As...				Accounts Paya...	845.63	845.63	205,657.81
Bill	09/22/2020	393120v	Wayne Holland & As...				Accounts Paya...	2,035.00	2,035.00	207,692.81
Bill	09/22/2020	233820z	Wayne Holland & As...				Accounts Paya...	1,480.00	1,480.00	209,172.81
Bill	09/22/2020	112120x	Wayne Holland & As...				Accounts Paya...	92.50	92.50	209,265.31
Bill	09/22/2020	12231...	Wayne Holland & As...				Accounts Paya...	925.00	925.00	210,190.31
Bill	09/22/2020	11312...	Wayne Holland & As...				Accounts Paya...	1,110.00	1,110.00	211,300.31
Bill	09/22/2020	10112...	Wayne Holland & As...				Accounts Paya...	1,110.00	1,110.00	212,410.31
Bill	09/22/2020	923019j	Wayne Holland & As...				Accounts Paya...	1,850.00	1,850.00	214,260.31
Bill	09/22/2020	859119b	Wayne Holland & As...				Accounts Paya...	1,757.50	1,757.50	216,017.81
Bill	09/22/2020	718419b	Wayne Holland & As...				Accounts Paya...	4,625.00	4,625.00	220,642.81
Bill	09/22/2020	633019b	Wayne Holland & As...				Accounts Paya...	4,902.50	4,902.50	225,545.31
Bill	09/22/2020	563119f	Wayne Holland & As...				Accounts Paya...	740.00	740.00	226,285.31
Bill	10/07/2020		Wayne Holland & As...				Accounts Paya...	832.50	832.50	227,117.81
Bill	10/07/2020		Wayne Holland & As...				Accounts Paya...			227,117.81
Total Work In Progress Snack Shack										227,117.81
<b>TOTAL</b>										<b>227,117.81</b>

**R-Ranch at the Lake**  
**Job Actual Cost Detail**  
 December 22, 2000 through April 14, 2021

Type	Date	Num	Memo	Account	Cir	Split	Amount	Balance
<b>*RESERVE ASSESSMENT</b>								
<b>*2020 Capital Projects</b>								
Check	02/04/2020		Il WA 02/03	Cabins		Chase Bank 0...	182.08	182.08
Bill	02/12/2020	13018...	roof replacem...	Lodge Roof		Accounts Paya...	1,228.20	1,410.28
Bill	03/11/2020	20144	lodge roof	Lodge Roof		Accounts Paya...	54,150.00	55,560.28
Bill	03/20/2020	13434...	roofs for cabins	Cabins		Accounts Paya...	296.46	55,856.74
Bill	02/12/2021	04700		R & M Grounds		Accounts Paya...	1,749.79	57,606.53
Bill	02/12/2021	04705	electric work	Capital Improvements		Accounts Paya...	5,119.86	62,726.39
Bill	03/10/2021	Estim...	Deposit for el...	R & M Campground		Accounts Paya...	1,000.00	63,726.39
Bill	03/30/2021	04734	Repairs on C...	Repairs (Reserve)		Accounts Paya...	12,000.00	75,726.39
Bill	04/06/2021	04748	electric repair	Repairs (Reserve)		Accounts Paya...	20,000.00	95,726.39
Bill	04/09/2021	04750	Invoice # 04750	Repairs (Reserve)		Accounts Paya...	18,500.00	114,226.39
Bill	04/14/2021	04754	invoice # 04754	R & M Campground		Accounts Paya...	3,624.14	117,850.53
Bill	04/14/2021	04755		Maintenance (Reser...		Accounts Paya...	922.30	118,772.83
Bill	04/14/2021	04751		Maintenance (Reser...		Accounts Paya...	10,000.00	128,772.83
Bill	04/14/2021	04752	04752	Maintenance (Reser...		Accounts Paya...	2,500.00	131,272.83
Bill	04/14/2021	04753		Maintenance (Reser...		Accounts Paya...	840.00	132,112.83
Total *2020 Capital Projects							132,112.83	132,112.83
Total *RESERVE ASSESSMENT							132,112.83	132,112.83
<b>TOTAL</b>							<b>132,112.83</b>	<b>132,112.83</b>

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10/23/19  
Cash Basis

R-Ranch at the Lake  
**2020 RESERVE CAPITAL ACCOUNT**  
January through December 2020

	Jan - Dec 20
Other Income/Expense	
Other Income	
Other Income	
2020 Reserve Assessment Income	300,000.00
Total Other Income	300,000.00
Total Other Income	300,000.00
Other Expense	
Capital Improvements	
Cabins	50,000.00
Electrical	75,000.00
Lodge Roof	50,000.00
Snack Shack	125,000.00
Total Capital Improvements	300,000.00
Total Other Expense	300,000.00
Net Other Income	0.00
Net Income	0.00